



European Network
of Maritime Clusters

2025 Annual Report



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MESSAGE FROM THE CHAIRMAN



Dear Members and Partners,

The year 2025 marked the beginning of a renewed mandate for our Board of Directors, entered with a clear vision: to serve as the unified voice of Europe's Blue Economy while opening practical doors of opportunity for our members.

To achieve this, we significantly expanded our reach to the international level, reinforcing vital links and forging strategic partnerships far beyond European borders. Our active engagement at major global forums — such as the World Expo 2025 in Osaka, the Oeiras BlueTech Ocean Forum, and the 3rd UN Ocean Conference (UNOC3) — serves as a prime example of how we are connecting regional cluster innovation directly with global ocean governance and driving trans-continental collaboration.

Closer to home, we remained fiercely defensive of our members' interests. From advocating for a level playing field in the European Oceans Pact to tackling the generational skills gap with our Blue Horizons Position Paper, we continue to bridge the gap between policy and operational reality.

Our geographical diversity is our greatest strength. We have proven that we are not individual nations working in isolation, but a united European maritime community. As we set sail into 2026, ENMC will keep a steady hand on the helm — continuing to open doors, reinforce alliances, and drive innovation for the future of our oceans.

May the spirit of the sea guide our journey.

Fabrice Maire

Chairman of the European Network of Maritime Clusters
Chairman of the Luxembourg Maritime Cluster

ABOUT THE ENMC

Who We Are?

The European Network of Maritime Clusters (ENMC) is a Luxembourg-based non-profit organization officially established on January 1, 2023. This milestone was built on a strong foundation of cooperation dating back to 2005, when the network first emerged to facilitate information exchange between European maritime clusters. Today, the association is completely self-sufficient and funded by its 11 national cluster members. These members represent the maritime interests of their respective nations on a continental scale, encompassing Belgium, Bulgaria, France, Greece, Italy, Luxembourg, Malta, Poland, Portugal, Spain, and Ukraine.

What We Do?

We act as the primary bridge between national maritime industries and European policymakers. Our core activities include:

- **Networking & Exchange:** Facilitating the sharing of best practices and information among members.
- **Advocacy:** Organizing stakeholder meetings to inform EU decision-makers of maritime strengths.
- **Support:** Providing members with critical policy documents and alerts regarding European funding opportunities.
- **Representation:** Defending the collective interests of our members against third parties.

MISSION & VISION

Mission

Our mission is to establish an efficient framework for cooperation across Europe's blue economy. By voicing clear maritime priorities to European leadership, we help ensure the sector remains high on the political agenda. Through continuous engagement and targeted events, we provide the tools and connections clusters need to thrive, collaborate across industries, and seize opportunities within the European ecosystem.

Vision

The ENMC is driven by the ambition of creating a single European Maritime Cluster. We envision a future defined by a level playing field where fragmented national interests are harmonized into a powerful, unified voice. By fostering deep integration and collaboration, we aim to unlock the full economic and strategic potential of Europe's seas.



GOVERNANCE



Fabrice Maire



Chairman
Luxembourg



**Nathalie
Mercier-Perrin**



Vice-Chairman
France



**Javier Garat
Pérez**



Vice-Chairman
Spain



Biagio Mazzotta



Vice-Chairman
Italy



Ruben Eiras



Vice-Chairman
Portugal

OUR MEMBERS



Belgium / [Website](#)



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Italy / [Website](#)



Malta / [Website](#)

Dedicated to promote the interests of the Maltese maritime sector

LUXEMBOURG
MARITIME CLUSTER



Luxembourg / [Website](#)



Poland / [Website](#)



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Spain / [Website](#)



Ukrainian
Maritime Cluster

Advocating for Stakeholder Inclusion in the European Oceans Pact

On January 21, 2025, the **European Network of Maritime Clusters (ENMC)** attended the public hearing, "**Civil Society's Vision for a European Oceans Pact**," in Brussels. This key consultation initiative, originally announced by European Commission President **Ursula von der Leyen**, aims to promote sustainable ocean management and support EU coastal communities ahead of the pact's official presentation at the 3rd United Nations Conference on Oceans in June 2025. The event highlighted the network's deep institutional involvement, following the recent appointment of ENMC Vice-President **Javier Garat Pérez (Clúster Marítimo Español)** as the Rapporteur for the Opinion of the European Economic and Social Committee on the Oceans Pact.

The **ENMC** actively contributed to the event's third session, a dedicated roundtable on "**Coastal Communities and Oceans Governance**," featuring a formal address by **Pierre Leonidas** representing the **Cluster Maritime Français**. During the panel, the network strongly advocated for the meaningful inclusion of civil society perspectives and called for the explicit recognition of maritime clusters as key stakeholders. To achieve this, the **ENMC** emphasized the necessity of regional and local engagement through dedicated platforms and advisory bodies, while firmly pushing for greater transparency in maritime decision-making processes and enhanced accessibility to data and information.



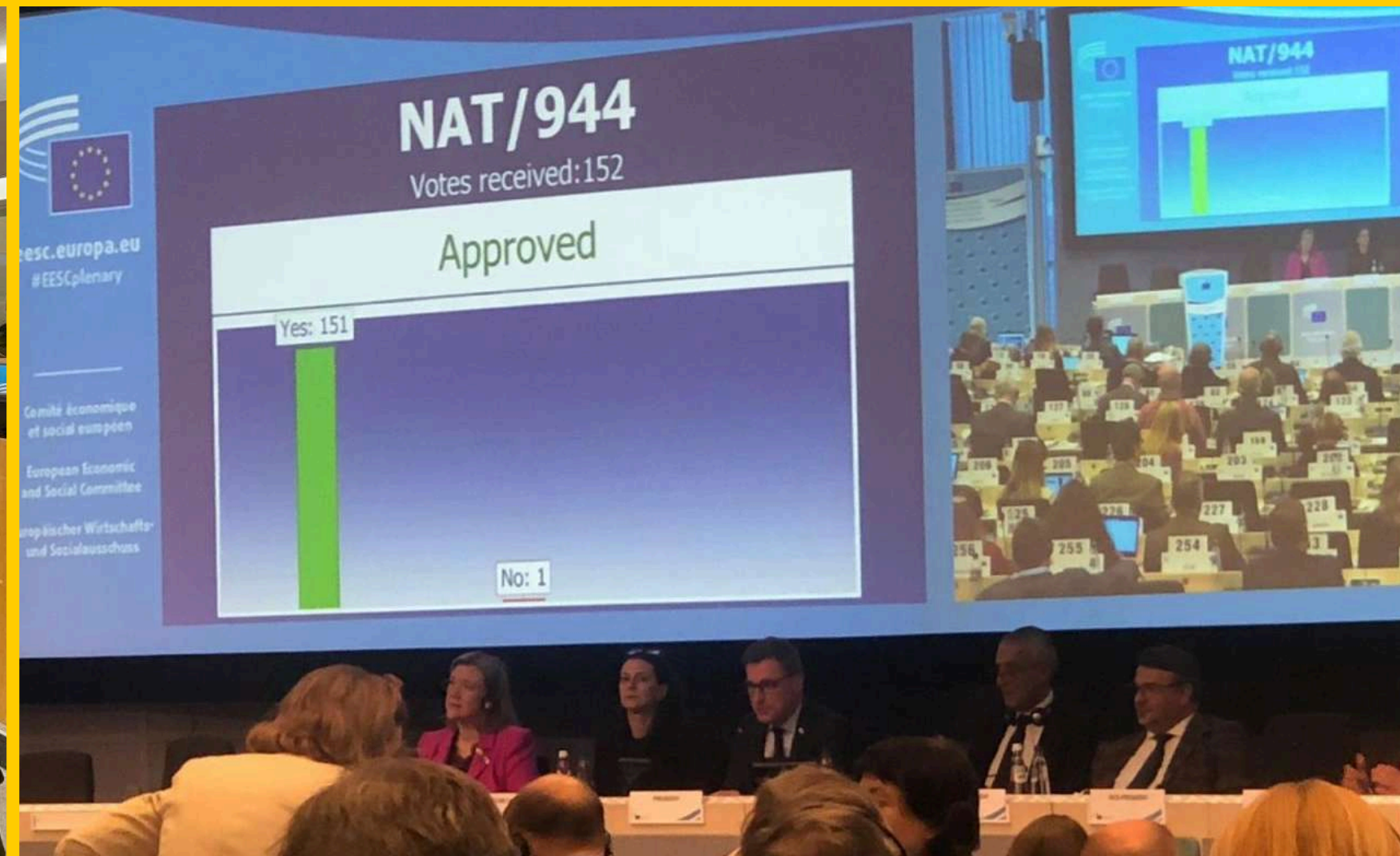


Navigating the Future of Our Oceans: A Milestone for the European Blue Economy

In a concerted effort to defend the fishing sector and promote a sustainable blue economy, a major milestone was achieved in Brussels with the overwhelming approval of the **European Economic and Social Committee's (EESC)** report on the **European Ocean Pact**. Serving as the rapporteur, **Javier Garat Pérez** successfully guided these crucial civil society recommendations through the assembly, securing a near-unanimous 151 votes in favor.

The journey to this success involved extensive high-level advocacy, including strategic meetings with members of the **European Parliament**, directors from the **European Commission (DG MARE)**, and a dedicated delegation of fishing professionals. The mission culminated in a high-level roundtable with the European Commissioner for Fisheries and Oceans, **Costas Kadis**, ensuring that a balanced approach — incorporating business, social, and environmental interests — remains at the heart of Europe's maritime future.

EU OCEANS PACT IN PICTURES



ENMC Promotes Public-Private Collaboration at World Maritime Week in Bilbao

From March 19 to 21, 2025, the **ENMC** was prominently represented at **World Maritime Week in Bilbao, Spain**. The network maintained a strong institutional presence on the exhibition floor through a dedicated stand hosted by the **Clúster Marítimo Español**. This major maritime summit brought together key industry leaders and decision-makers to exchange critical insights and foster the international partnerships necessary to steer the sector toward a sustainable and resilient blue economy.

A major highlight of the event was the active participation of ENMC Vice-President **Javier Garat Pérez** in the roundtable discussion titled "**Public-Private Collaboration: Strategies to Drive Value Chain Development**." The high-level panel addressed vital topics impacting the maritime industry, including sustainable fishing, blue economy development, decarbonization strategies, the European Ocean Pact, and US-EU trade relations in fisheries. The discussion featured esteemed figures such as **Polyvios Eliofotou** from EU Commissioner Costas Kadi's cabinet, and **Alejandro Aznar** (Grupo Ibaizabal), Honorary President of the Clúster Marítimo Español and former Vice-President of the ENMC, emphasizing the network's role in driving public-private alignment.



Blue Horizons: Innovating and Developing Sustainable Skills

On May 15, 2025, the ENMC and the Antwerp Maritime Academy co-hosted the seminar "Blue Horizons: Innovating and Developing Sustainable Skills for the Future of the Blue Economy." Welcomed by Antwerp Vice Mayor Johan Klaps and Academy Director Rowan Van Schaeren, the event united experts and students to address critical workforce shortages, linking specialized education directly to long-term environmental resilience.

Featuring insights from regional clusters and industry leaders like SOCATRA, École Nationale Supérieure Maritime (ENSM), Association Wind Ship, and De Blauwe Cluster, the seminar explored curriculum adaptation for green technologies like velic propulsion. Guided by ENMC President Fabrice Maire, the event emphasized industry-academia unity to attract young talent, culminating in an upcoming Position Paper to map out Europe's maritime leadership.



Annual General Assembly 2025

On June 10, 2025, the ENMC successfully convened its **2025 Annual General Assembly in Nice, France**, hosted alongside the Nice Ocean Business Forum during the landmark UN Ocean Conference (UNOC3) week. This high-profile setting underscored the network's pivotal role in connecting European maritime innovation with global ocean governance. The Assembly served as a key milestone for member clusters to unify their visions, finalize the strategic roadmap for the 2025–2026 term, and reinforce a shared commitment to steering the European maritime industry toward a sustainable, blue economy.



Financing the Future: Blue Innovation in Monaco

The ENMC participated in the two-day **Blue Economy & Business Forum in Monaco**, organized as a key precursor to the **3rd United Nations Ocean Conference (UNOC3)**. The forum gathered global stakeholders to accelerate the creation of a regenerative ocean economy. Discussions focused on uniting global economic and financial players to establish a sustainable marine model, directly setting the stage for the upcoming UNOC3 negotiations.

The ENMC utilized the platform to represent its members and support initiatives. Key takeaways centered on building collaborative public-private frameworks, accelerating sustainable ocean finance, and advancing technological solutions for marine conservation. Through these initiatives, European maritime clusters reaffirmed their collective readiness to drive the vital transformation toward sustainable marine resource development.



The 3rd UN Ocean Conference in Nice

The **ENMC** proudly participated in the **3rd United Nations Ocean Conference (UNOC3) in Nice, France**, representing Europe's collective maritime expertise in global ocean conversations. Attending the Opening Session on June 9, 2025, alongside international delegations, the network demonstrated its strategic role in connecting blue economy stakeholders with global ocean governance. Throughout the intensive week, **ENMC** members actively engaged across both the blue and green zones, reinforcing the message that ocean protection knows no borders and that every European country plays a role in sustainable development.

The network effectively showcased the collective strength of European maritime clusters through a packed schedule of high-impact events. This included supporting **Blumorpho's** financing initiative in Monaco, attending the **Blue Economy & Finance Forum** at the **Forum Grimaldi**, and collaborating on Union for the Mediterranean activities and the Hub Azul Portugal space. A major highlight was June 10, where the **Nice Ocean Business Forum** dedicated a full day to maritime clusters, providing a platform for the **ENMC** to host its Annual General Assembly and European Dialogue Side-Event as a unified voice for sustainable maritime innovation.



High-Level Dialogue on Sustainable Ocean Management

On June 10, 2025, the ENMC organized a strategic side-event roundtable titled "How is the blue economy meeting the challenge of sustainable ocean management?" during the Nice Ocean Business Forum at UNOC3. Moderated by **Jacqueline Syndercombe**, the dialogue was driven by ENMC Chairman **Fabrice Maire** (Cluster Maritime Luxembourgeois asbl) alongside network Vice-Chairmen and members representing national clusters from **Spain, Portugal, Italy, France, Poland, and Belgium**. The session highlighted the vital role maritime clusters play in bridging the gap between corporate business operations and environmental policy to catalyze sustainable blue innovation.

The roundtable outlined a holistic roadmap for the maritime sector, emphasizing that economic growth must move hand-in-hand with sustainability and regional security. Key takeaways focused on securing maritime logistics and smart ports using space technology, accelerating the energy transition through alternative ocean energy, and supporting coastal communities via Nature-Based Solutions. Furthermore, the panel advocated for integrating Nature-Inclusive Design into offshore infrastructure to restore marine habitats and stressed the necessity of comprehensive Maritime Spatial Planning to accommodate multi-use infrastructure, particularly for nations with restricted marine territories.





European Maritime Vision at World Expo 2025 Osaka

High-Level Representation on Japan's National Sea Day On July 21, 2025, the **ENMC** was represented at **World Expo 2025 Osaka** during Japan's National Sea Day celebrations at the Blue Ocean Dome. Leading a dedicated maritime clusters meeting organized by the **ZERI Japan Foundation, Federazione del Mare President Mario Mattioli** highlighted the scale of Italy's maritime economy – employing over one million people and contributing more than 10% to national GDP – positioning clusters as vital drivers of maritime culture and sustainable business models.

Reinforcing this presence, **ENMC President Fabrice Maire** delivered a video message championing the network as a single, unified European cluster representing the entire blue economy. He emphasized that European nations are working collectively rather than in isolation, and extended an open invitation to global Expo participants to build cross-continental partnerships to solve shared maritime challenges.

Driving Investment and Global Partnerships at the Oeiras BlueTech Ocean Forum 2025

The network actively supported its member, **Fórum Oceano**, during the second edition of the **Oeiras BlueTech Ocean Forum 2025 in Portugal**. Network Chairman **Fabrice Maire** delivered the opening remarks alongside international dignitaries, including the Chinese and Dutch Ambassadors to Portugal and representatives from Macao and Morocco. The three-day summit established Portugal as a leading investment destination for the blue economy, featuring 11 sector-focused workshops, a strategic MoU between **Fórum Oceano** and the **Oeiras Valley Investment Agency**, and a multilateral cooperation agreement to enhance marine science and energy collaboration between China and Portuguese-speaking nations.

A key highlight was the network's participation in a high-level roundtable focused on investment trends in shipbuilding decarbonization and European competitiveness under the Hong Kong Convention. Drawing on his dual perspective as Chairman and a representative for the shipowner **SOCATRA**, **Fabrice Maire** joined executive leaders from European shipyards like **Lisnave** and **Navalrocha** to explore how regional infrastructure can drive industrial transformation despite operational cost hurdles. The panel concluded with a strong call to attract the next generation of talent by transforming sustainable maritime careers into a shared passion for future ocean preservation.



Strengthening Mediterranean and Northern European Ecosystems at Seafuture 2025

During the **Seafuture 2025 WestMED Maritime Cluster Alliance Conference Day in La Spezia, Italy**, the network achieved a milestone for Mediterranean maritime collaboration by officially granting Observer Status to the WestMED Maritime Cluster Alliance. This strategic partnership establishes a formal bridge between Northern and Southern European maritime ecosystems, allowing the network to actively share best practices, exchange innovative approaches, and build joint cross-border initiatives that strengthen the broader Mediterranean blue economy.

Alongside regional network members including **Fórum Oceano (Portugal)**, **STRATEGIS Maritime ICT Cluster (Greece)**, and **Federazione del Mare (Italy)**, the delegation actively engaged in high-level roundtables focused on maritime investment, incubation, acceleration, and sustainable innovation. The sessions emphasized that the network's geographic and regional diversity is its ultimate asset, reinforcing how blending distinct local maritime traditions — from the Baltic to the Mediterranean — fuels a more collaborative, resilient, and unified European maritime industry.



STAR WATTS

Accelerating the Energy Transition Together

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REGENERATING THE FUTURE

TweeD

BLUE
CLUSTER

October 9th - Maison de la Poste, Brussels



Accelerating Energy Innovation and Maritime Vision at StarWatts 2025

The ENMC proudly partnered with StarWatts alongside its member, De Blauwe Cluster, for the StarWatts 2025 summit held at the Maison de la Poste in Brussels, Belgium. The high-impact event focused on the critical intersection of energy innovation and ocean expertise, serving as a dynamic matchmaking platform. By bringing together established maritime leaders and forward-thinking energy innovators, the gathering successfully bridged the gap between cutting-edge green technologies and practical maritime operational realities to drive industry-wide transformation.

Demonstrating that energy innovation spans well beyond national borders, the summit drew over 230 participants from 12 countries. The highly collaborative environment featured 30 innovative pitches showcasing game-changing energy solutions, alongside 8 industry challengers who presented 15 real-world operational hurdles requiring urgent attention. The event's focus on actionable partnerships was further highlighted by more than 300 speed-dating sessions, which allowed startups and blue economy stakeholders to co-create the foundational frameworks for Europe's sustainable maritime future.

Global Maritime Innovation and Dual-Use Technologies at Baltexpo 2025

The ENMC proudly partnered with the **Baltexpo International Maritime and Military Fair in Gdańsk, Poland**, drawing extensive support from its regional member, the **Baltic Sea & Space Cluster**. The dynamic three-day summit brought together approximately 11,000 visitors and over 300 exhibitors showcasing cutting-edge technologies. A major highlight was the prominent representation of 23 maritime clusters from across Europe, alongside international delegations from Japan, South Korea, and the United States, cementing the event as a premier global platform for maritime networking.

The exhibition panels focused on high-tech advancements, emphasizing how the EU shipbuilding sector must leverage dual-use technologies across naval, offshore wind, and passenger transport applications. Led by contributions from the **Baltic Sea & Space Cluster** and its **President, Professor Marek Grzybowski**, discussions tackled critical challenges including port cybersecurity, GPS disruption resilience, and the urgent generational skills gap. The event showcased the collective strength of the Polish maritime ecosystem, reinforcing the **ENMC** network's commitment to driving technical career development and sustainable green shipping solutions.





Enhancing Cross-Border Maritime Competitiveness at the CIIRCLE Project Launch

The ENMC actively participated in the official launch of CIIRCLE (Inter-Regional Competitiveness and Innovation: a CLuster of Excellence) held at the Chamber of Commerce in Genoa, Italy. Co-financed by the European Union under the Interreg Italy-France Maritime 2021-2027 Programme, this ambitious initiative unites five cross-border territories: Liguria, Corsica, Sardinia, Tuscany, and Provence-Alpes-Côte d'Azur (PACA). The project focuses on systematizing maritime excellence, modernizing infrastructure sustainably, and establishing an interconnected entrepreneurial ecosystem designed to attract high-value blue economy investments.

Representing the ENMC network at the summit, Laurence Martin, General Secretary of the Federazione del Mare, delivered a key presentation addressing the pivotal role maritime clusters play in supporting blue enterprises. The intervention highlighted how coordinated cluster collaboration drives practical innovation and strengthens commercial competitiveness across national borders. By fostering lasting synergies between regional Italian and French economies, the Federazione del Mare and the broader ENMC ecosystem are paving the way for sustained growth and smart modernization across the Mediterranean blue economy.

Shaping Maritime Sovereignty and the Ecological Transition at Les Assises de l'Économie de la Mer

Network Chairman **Fabrice Maire** proudly represented the **ENMC** alongside **SOCATRA** and the **Luxembourg Maritime Cluster (LMC)** at **Les Assises de l'Économie de la Mer** in **La Rochelle, France**. Organized in partnership with network Vice-President, the **Cluster Maritime Français**, the flagship event featured strategic announcements, including French President **Emmanuel Macron's** plan for an unprecedented alliance between defense and climate ahead of the upcoming UN Ocean Conference. Industrial momentum was further highlighted by **CMA CGM's** commitment to add ten LNG-powered mega containerships to the French registry, a major fleet expansion that simultaneously underscores the pressing industry-wide challenge of recruiting qualified naval personnel.

The summit provided a powerful platform for the **ENMC** and the **Cluster Maritime Français** to evaluate cross-border opportunities for sustainable maritime growth. **Nathalie Mercier-Perrin**, President of the Cluster Maritime Français, addressed the audience with a strong call for targeted private initiatives to support the ongoing maritime energy transition and secure European maritime sovereignty. Reinforcing this forward-looking momentum, the event's dedicated youth session spotlighted a new generation of passionate young maritime professionals who are ready to tackle emerging workforce shortages and lead the blue economy's structural transformation.



Advancing Blue Economy Innovation and Ecological Transition at Maritime Blue Growth 2025

The **ENMC** was actively represented at the **Maritime Blue Growth (MBG) 2025 congress** in Cádiz, Spain, by network Vice-President **Javier Garat Pérez**. Organized by the **Cluster Marítimo Español**, the high-level summit successfully consolidated Cádiz as a leading European hub for blue economy innovation. The event was officially inaugurated by **Costas Kadis**, the European Commissioner for Fisheries and Oceans, alongside regional and national Spanish authorities. Commissioner Kadis's presence reinforced the congress's position as a critical benchmark for European maritime strategy, driving forward-thinking dialogues on sustainability and industrial modernization.

The three-day congress centered on cross-sectoral collaboration to map out the future of the blue and circular economy. Key sessions led by the **Cluster Marítimo Español** tackled essential industry themes, including ocean digitalization, port integration with wind energy, and the challenges facing the traditional fishing sector during the energy transition. Additionally, international speakers emphasized the importance of scientific training and workforce development to address the generational skills gap. Through these strategic discussions, the **ENMC** network highlighted its ongoing commitment to nurturing emerging maritime professions and advancing sustainable, profitable business models.



Shaping the Future European Maritime Research & Innovation Strategy

The **ENMC** voice was directly integrated into high-level EU policy development during the first stakeholder consultation event for the new European Research and Innovation Strategy. Organised jointly by **DG Mare** and **DG RTD**, this foundational strategy is closely linked to the European Ocean Pact and the upcoming Ocean Act. Representing the **ENMC** network on an expert panel focused on optimising a prosperous and competitive blue economy, **Kinnie De Beule** from network member **De Blauwe Cluster** championed the vital role that maritime clusters play as operational bridges that accelerate the market uptake of academic research into commercial business environments.

The consultation outlined critical mechanisms required to turn the green and digital transitions into tangible opportunities for offshore renewable energy, sustainable fisheries, and maritime transport. Contributions from **De Blauwe Cluster** emphasized the necessity of holistic **Marine Spatial Planning (MSP)** and the establishment of dedicated commercial innovation zones. Furthermore, the panel advocated for regulatory testing fields with permits up to **Technology Readiness Level (TRL) 9**, the implementation of "Mariparks" for energy and food security management, and the concrete monetization of Nature-Based Solutions within EU directives to ensure a net-positive impact on marine life across the entire European value chain.





Driving Connectivity in the Black Sea Region

As part of our commitment to turning high-level policy into tangible field results, our esteemed ENMC member, **Marine Cluster Bulgaria**, took center stage by organizing the national conference "**Connectivity in the Black Sea Region: Translating Innovative Ideas into Practical Solutions**" in Varna. Held on June 27, 2025, under the umbrella of the Common Maritime Agenda for the Black Sea and European Maritime Day, this pivotal event gathered maritime experts, policymakers, and international delegates. The conference successfully highlighted the strategic role of regional maritime clusters as primary vectors for economic cohesion, bringing together cross-border stakeholders to unlock new blue value chains across the Black Sea basin.

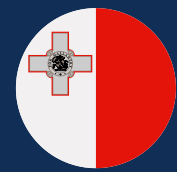
The Varna conference served as an exceptional example of moving from maritime strategy to concrete execution, perfectly mirroring ENMC's broader mission to open doors and reinforce operational links. Led by **Marine Cluster Bulgaria's** efforts, the discussions zeroed in on crucial industry transformations, including the digitalization of port operations, advancements in clean propulsion technologies, and the regional implementation of decarbonization initiatives. By introducing diverse European financial instruments to entrepreneurs and engaging the next generation of maritime professionals, our Bulgarian member effectively created a roadmap to accelerate sustainable growth and technical innovation for coastal communities.





The Ukrainian Maritime Cluster Anchors Blue Recovery

Demonstrating remarkable operational resilience, the public union "Ukrainian Maritime Cluster" (UMC) organized its highly anticipated annual event, the "Blue Summit in Mykolaiv 2025". Held on May 16, 2025, within the framework of the European Commission's European Maritime Day in My Country initiatives, this milestone hub event brought together domestic shipbuilders, ship repairers, port operators, and small-to-medium maritime enterprises. Co-financed by the **European Union** and the **Kingdom of Denmark** through the **United Nations Development Programme (UNDP)**, the hybrid summit served as a critical platform to consolidate joint actions between local authorities and market players to preserve and rebuild the regional blue economy despite highly volatile conditions.



Malta Maritime Forum Consolidates Strategic Priorities

The **Malta Maritime Forum (MMF)** successfully convened its Annual General Assembly on May 26, 2025, bringing together public, private, and regulatory leaders to align on the future of the Maltese shipping ecosystem. Led by MMF Chairman **Godwin Xerri**, the forum outlined its core policy objectives, strongly advocating for the finalization of a National Maritime Transport Strategy and the creation of a specialized public-private working group to drive its execution. Key priorities presented at the assembly included the call for a dedicated Maritime Court, the structural establishment of a standalone Maritime Malta entity, and a renewed emphasis on using the nation's world-class professional training institutions to build a future-ready workforce. By bridging industry needs with national policy through open dialogue, the **MMF** continues to safeguard the competitive edge of its members and solidify Malta's strategic positioning within the broader European blue economy.

created to promote the
Maltese maritime sector





The 8th Gala des Armateurs

On June 25, 2025, the **Luxembourg Maritime Cluster** hosted the 8th edition of the **Gala des Armateurs** at the Hotel Le Royal Luxembourg. This flagship event marked a dual milestone: 17 years of the Cluster's commitment to maritime cooperation and the 35th anniversary of Luxembourg's Maritime Law (1990–2025). With a record-breaking attendance of 150 industry leaders, the evening solidified the Gala's status as the premier annual gathering for the Blue Economy in the Grand Duchy and beyond.

Chairman **Fabrice Maire** opened the evening by highlighting the significant economic value the maritime community generates for the nation through innovation and qualified employment. The Gala served as a platform to share optimistic results from a recent sector survey: 94% of members anticipate sustainable growth, with over half planning to strengthen their presence in Luxembourg. Furthermore, the Luxembourg register now boasts 206 ships, reflecting a year-on-year increase of over 9% in gross tonnage — a testament to the enduring attractiveness of the Luxembourg flag.





European Network
of Maritime Clusters



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